

	TARGET	PROGRESS	PERFORMANCE
ENERGY  Recognise the potential impact of	6% reduction of total electricity consumption from 2015-16 levels per annum	Electricity consumption in kWh decreased 20.34% against 2018-19 levels	GREEN★
climate change and the strategic and operational need to control, manage and reduce carbon	6% reduction in total kWh gas consumption from 2015-2016 levels per annum	Gas consumption in kWh decreased 4.09% against 2018-19 levels	AMBER
dioxide and other greenhouse gas emissions;	Increase renewable energy generation to 2% of total consumption by 2020.	Renewable energy generation was 1.4% of total electricity consumption in 2019/20	AMBER
Comply with all relevant environmental legislation, regulations and requirements	Create an energy action plan for all University significant buildings to improve the DEC to target levels.	Buildings targeted to improve DEC to target levels. Average DEC Operational Rating decreased form 65 in 2019 to 56 in 2020.	GREEN
7 MITAMARI AND 9 MAISTY MYNYTON ARENTACTORITIES	Install fully functional fiscal meters on all sites and establish accurate synchronisation of all meters with the aM&T system by August 2020.	The University has experienced some technical issues with fiscal meters losing connection to the aM&T system. We have continued the ongoing process of reconnecting and replacing meters as issues arise.	AMBER
12 TOMBLE CONTRACTOR AND PRODUCTOR AND PRODU	Continue replacement programme of LED lighting with dimmable function and activity detection controls.	LED lighting replacement program on track with significant projects in both halls and academic buildings implemented during the year, including successful framework procurement process. This program continues in 2020-21.	GREEN★
	Investigate the feasibility of installing a geothermal heat network at Severn Campus	Support from City Council, WLEP, a National Housing Association for second stage feasibility study.	GREEN
	TARGET	PROGRESS	PERFORMANCE
WATER  Reduce our use of water	Implement recommendations from water audit report including reducing shower flow rates, installing low flush toilets and displacement devices, installing manual flush on urinals and reducing hand basin tap flow rates	Continuing program of measures implemented this year.	GREEN
6 CLAY WATER AND SANTATION 12 EXPONENT ON AND PRODUCT ON	Expand the free chilled drinking water fountains for students and staff	One more drinking water station was installed at the Art House.	GREEN
	Main meters to be fully functional on pulsed outputs and recorded on aM&T. Enable aM&T system to establish a water leak detection programme by July 2020	The University has experienced some technical issues with fiscal meters losing connection to the aM&T system. We have continued the ongoing process of reconnecting and replacing meters as issues arise. A leak detection system is in place and is being expanded annually.	AMBER
	2.5% p.a. reduction in water GHGe emissions from consumption against a 2012-13 baseline from 2014 to 2019	Water GHGs emission decreased 8.06% against 2012/13 levels	GREEN★



	TARGET	PROGRESS	PERFORMANCE
WASTE MANAGEMENT	Reduce black waste collection weight by 3% per annum from baseline 2015-16 from 2017-2020.	Black waste collection weight reduced 53.5% against 2019/20 levels. Covid contributed to this reduction.	GREEN★
Re-use resources whenever possible rather than dispose of them Encourage the use of recycled	Charitable reuse donations were down by 38% last year. Reverse this trend by further promoting local re-use services, such as Repair Café and British Heart Foundation	Charity donations for reuse weight in tonnes increased from 24.1t in 2018/19, to 36.4t in 2019/20. A 37% increase.	GREEN★
	Implement the new Sustainable Waste Management Strategy into the new Trade Waste contract, with revised targets and KPI's during 2019-20 academic year.	Very successful mobilisation of new contract with City Council with good quality data and relationships established.	GREEN
materials and recycling initiatives  Comply with all relevant environmental legislation, regulations and requirements	Implement pilot Green Impact Excellence project with office cleaning staff; to increase office recycling rates amongst staff and increase education and understanding amongst cleaners. Extend across campus if successful.	A variety Green Impact projects reusing and recycling items including EcoBricks and recycling pens were successfully and rolled out to other Green Impact teams.	GREEN
11 SETUPLE TO THE PROPERTY OF	Expand Platform – White Bags recycling scheme with more social housing residents	Very successful scheme with students, school children and Platform, curtailed in the final monitoring stages by Covid, and couldn't complete workshops planned for a secondary school.	GREEN★
	TARGET	PROGRESS	PERFORMANCE
EMISSIONS AND DISCHARGES	Do additional promotion of pollution awareness-raising and with new facilities staff by May 2020	Spill awareness training delivered to Campus Services and the Grounds team (radio first responders). The annual program of spill drills in place.	GREEN★
Prevent pollution by reducing emissions and discharges and regularly reviewing practice against benchmarks	Continue phased 2 storm/foul indicator and direction of flow all drain covers showing foul/storm and flow to match drainage plans on all major sites by August 2020	Some additional drain markers installed. Ongoing project. Curtailed due to Covid.	AMBER
	Review compliance HVAC equipment containing R22 gas and remove units by 2020.	R22 F gas replacement program on hold. Few units remain in older buildings. Will be decommissioned as part of future master planning.	AMBER
	Reduce fugitive F Gas emission by 25% annually from a baseline 2013-14 of 18.25 tCO2e	Fugitive emissions were 1.3 tCO2e in 2019/20	GREEN
	TARGET	PROGRESS	PERFORMANCE
SUSTAINABLE PROCUREMENT	Provide regular reports from the sustainability working group to Sustainability Strategy Group throughout the year	Regular Sustainable Procurement Working Group reports delivered to the Sustainability Strategy Group.	GREEN



Encourage environmentally- responsible procurement and employ whole-life costing and	Implement Net Positive tool kit for supplier reporting and establish supplier engagement days and a program of supplier interactions to help develop a more sustainable supply chain, by summer 2020.	The Net Positive tool kit has been made available for suppliers, engagement days organised, and both well received.	GREEN
environmental performance criteria for selection	Increase the number and types of Fairtrade products on campus, including the Campus Shop	Changes with the catering contract has meant it has not been possible to measure this target this year.	N/A
11 MARKET 12 WARREN	Reduce the carbon emissions attributed to contracts the University is able to influence by 5% from 2011-12 baseline by 2019	Due to resourcing issues in procurement it has not been posible to do work on this target. We are looking at utilising paid student roles to help next year.	RED
16 Fore Agree Agree Agreement Agreem	TARGET	PROGRESS	PERFORMANCE
LIFALTIL AND WELL	IARGEI	Level 2 accreditation achieved. Smoke free campus required	GREEN
HEALTH AND WELL BEING Provide appropriate environmental training for all our staff and students and encourage them to support the EMS	Achieve level 3 standard of Worcestershire Works Well by August 2020	for next level of accreditation. The target date has been pushed back to 2023, which is more realistic. Highlighted in GUILDHE report on good practice for students and staff in campus wellbeing. Wellbeing is being integrated into more courses and services for example mindfulness courses and free Pilates available to staff and students.	CHEEN
Incorporate environmental responsibility in all staff job descriptions	Manage the gender pay gap and aim to stay sector leading	Achieved sector leading pay gap statistics second year in a row	GREEN★
10 REDUCED 16 PEAGE ASTER BETTERONG			



CONSTRUCTION AND REBURBISHMENT	Where feasible increase proportion of renewable energy sources to a minimum of 15% in all new build projects and where feasible for refurbishments over 1,000sqm	No projects this year	N/A
Ensure sustainable approaches in all construction and refurbishment and incorporate energy-efficient approaches in all work	Where feasible all new build projects should be designed to meet average water consumption targets of 1.35m³/m² per m² of the GIA for residential and 0.71m³/m² per m² of the GIA for non-residential	No projects this year	N/A
	BREEAM assessment to be carried out on all new buildings of over 1000m2 with a target to achieve a rating of 'Excellent' but with a minimum rating of 'Very Good' in cases where there are good and explicit reasons why an excellent rating could not be achieved	Himbleton Road achieved SKA Gold rating. As it was a small development it was decided not appropriate to apply the BREEAM standard.	GREEN
g samments 12 minute	Implement RCIS SKA assessment rating for all refurbishment projects over 1000m2	No projects this year	N/A
S OR OF PRODUCTION OF PRODUCTI	The improvements to Edward Elgar building and plant should result in a DEC rating of C by 2020; All university owned buildings to achieve a C rating or above by September 2017; 60% of the University's estate to achieve at least a B rating by September 2020	66% of the estate has achieved C or above and 42% have achieved B or above.	AMBER
	TARGET	PROGRESS	PERFORMANCE
TRANSPORT	TARGET  20% reduction in the percentage of staff travelling by car alone to work by 2020- i.e. a reduction from 55% in 2012 to 44% by 2020	PROGRESS  Staff travelling by car alone increased to 66% in 2019/20, until Covid	PERFORMANCE RED
Encourage environmentally- friendly transport and implement a Sustainable	20% reduction in the percentage of staff travelling by car alone to work by 2020- i.e. a reduction from 55% in 2012 to 44% by	Staff travelling by car alone increased to 66% in 2019/20, until	
Encourage environmentally- friendly transport and	20% reduction in the percentage of staff travelling by car alone to work by 2020- i.e. a reduction from 55% in 2012 to 44% by 2020  20% reduction in the percentage of students travelling alone by car to the University by 2018 - i.e. a reduction from 24% in 2011	Staff travelling by car alone increased to 66% in 2019/20, until Covid  Student travelling by car alone increased to 41% in 2019/20,	RED
Encourage environmentally- friendly transport and implement a Sustainable Transport/Green Travel Plan	20% reduction in the percentage of staff travelling by car alone to work by 2020- i.e. a reduction from 55% in 2012 to 44% by 2020  20% reduction in the percentage of students travelling alone by car to the University by 2018 - i.e. a reduction from 24% in 2011 to 19% by 2020  From 2017 we will achieve a 10% reduction in the percentage of students travelling alone by car between their home address to	Staff travelling by car alone increased to 66% in 2019/20, until Covid  Student travelling by car alone increased to 41% in 2019/20, until Covid.  Percentage of students traveling alone by car between their home address to term time address was 24% in 2019/20, until	RED



	Implement 31n Night Bus pilot in September 2019, review and consider extension of pilot into semester two 2020	Successful pilot in semester 1, agreed not to extend to semester 2 due to not quite enough students using the service	GREEN
	Review bus usage and investigate bus promotion offers to incoming students to discourage them bringing cars when attending university.	New bus promotions agreed support of reduced rate travel for families attending open days.	GREEN
	TARGET	PROGRESS	PERFORMANCE
Enhance biodiversity and incorporate biodiversity in environmental management, creating new opportunities for wildlife on campus wherever possible	Update the university Biodiversity Action Plan to incorporate the Worcestershire Biodiversity Action Plan, third edition, and implement all actions.  See for full details: http://www.worcester.ac.uk/discover/biodiversity.html	BAP updated and actions continued	GREEN
14 SECONDES 15 DE CALADO	Apply for a Natural Networks grants to increase biodiversity on campus by April 2020.	Grant bid successful	GREEN
	Expand the 'Malvern Meadow' wildflower meadows on St John's campus including information boards by August 2020	Information boards project with students achieved, however, project not yet implemented.	AMBER
	Map St John's Campus in detail for land use by August 2020	Campus land use mapped.	GREEN
	TARGET	PROGRESS	PERFORMANCE
EDUCATION FOR SUSTAINABLE	Submit data for the second THE University impact League by January 2020	Achieved. 52 <sup>nd</sup> in the World in top 10% in UK.	GREEN★
DEVELOPMENT	Launch call 5 of Learning for Sustainable Futures projects by summer 2020	Call 5 postponed due to Covid.	N/A
Embed inclusion of sustainability principles in the curriculum and support	Retain Responsible Futures accreditation, and increase score at next reaccreditation Summer 2020	Achieved	GREEN
research in relevant areas	Deliver Emerging Leaders program for EAUC	Postponed due to Covid	N/A



4 county 11 announcement 13 supply	Regularly report on progress at both Sustainability Strategy Group and Learning Teaching and Student Experience Committee	Regular reports go to both and agreed to now regularly report to the Research and Knowledge exchange Committee, and all research to be aligned to at least one SDG.	GREEN
	TARGET	PROGRESS	PERFORMANCE
COMMUNITY INVOLVEMENT Promote communication with internal and external interested parties and respond appropriately to reasonable requests for information about our environmental performance	Increase student sign-up in Student Switch Off by 10% on 2018/19 levels	Another really impressive year with 362 residents pledged their support for the campaign, 66 entries into our climate change quizzes and 180 students engaged across 3 campus visits	GREEN
	Increase number of Green Impact teams to 22 in 2018-19 across all sites.	15 teams completed projects this year, so failed to reach the target. Vacant sustainability coordinator post may have contributed to this failed target. Very successful online ceremony and audit.	AMBER
	Increase the student awareness of the University's sustainability activities from (the baseline year 2015 51.8%) to 65% by 2020.  Increase student sustainability actions from 2016-17 baseline year of 64% to 75% by 2020	Agreed not to run surveys last year, will do again in winter 2020	N/A
	Work closely with and support student groups such as People and Planet, Nature Society to raise awareness on environmental issues	Close working with societies achieved. A range of joint activities especially in Go Green Week.	GREEN
	Promote collaborative working within UW and with Worcestershire and Worcester City Council and other 3rd sector organisations. Coordinate regular meetings and actively seek out initiatives where resources can be shared	Achieved. Excellent local collaborations, many winning awards	GREEN
	To use press evaluation and Google analytics, Twitter, Instagram reach to measure awareness of the University's sustainability drive in the local community and within the higher education sector. This research will inform possible target setting for community awareness	More promotion required as number of Twitter, Instagram and readers on www.susthingsout.com to be improved.	AMBER
	Report on sustainability issues regularly to the University Community Forum	Achieved, Sustainability is a standard agenda item. Reports well received.	GREEN



	Promote collaborative working within UW and with Worcestershire and Worcester City Council and other 3rd sector organisations. Coordinate regular meetings and actively seek out initiatives where resources can be shared	Regular joint working meetings. Won Green Apple award. Covid did mean cancellation of World Car free day and joint City green week.	GREEN
	TARGET	PROGRESS	PERFORMANCE
FOOD	Retain Sustainable Restaurant Association certification	Sustainable Restaurant Associations certification obtained	GREEN
Provide healthy and sustainable food to our staff, students and visitors.  12 TRANSPORTED AND THE STATE OF TH	Implement Green Impact Excellence project for 2019-20 introducing reusable takeaway containers in the main catering outlets.	Green Impact project won Platinum Green Impact Award.	GREEN★
	Retain MSC status	MSC accreditation retained	GREEN
	Implement, measure and report on all the defined key performance indicators outlined in the catering contract covering, energy, water, food waste, packaging, local sourcing, recycling, reducing negative environmental impacts, promote positive societal and ethical impacts commonly associated with food products and services, single use plastics, reusable cups.	Partially achieved with Aramark, now implementing with new contractor Chartwells	AMBER
	Increase Fairtrade lines stocked year on year by 10%	No increase in lines achieved.	AMBER
	Implement SU Eatable One Planet Plate during 2019-2020 research project with sustainable restaurants association	Achieved. However, paused due to Covid, re-launching with new contractor Chartwells February 2021	GREEN
	Review the sector to ensure targets set for next year are stretching and appropriate.	Not appropriate now contract terminated. Set again for next year in light of Covid.	N/A
	75% of dishes served over the counters are freshly prepared on site	Achieved	GREEN
	Promote part-time Carnivore campaigns with a target of 200 new sign ups in Go Green Week 2020	Part-time Carnivore campaign promoted Go Green Week and Eat Less Meat. However Part-time carnivore organisation now folded.	GREEN



